Budget Expenditures								
	2016	2017	2018	2018	2019	Difference	2020	2021
	Actual	Actual	Approved	Actual	Proposed	(2019 - 2018)	Proposed	Proposed
Parks	557,501	507,706	542,422	636,597	541,167	(1,255)	552,071	554,25
Recreation Administration	317,847	271,798	299,741	292,185	296,490	(3,252)	284,784	285,49
Belmont Arena	417,792	441,342	394,790	442,173	481,020	86,230	486,939	498,44
Port Stanley Arena	428,482	402,354	400,014	415,346	437,817	37,803	443,715	449,7
Harbour	713,401	504,287	104,883	233,879	91,673	(13,210)	90,931	95,9
Lift Bridge	108,840	111,492	103,194	108,288	73,277	(29,917)	75,910	77,2
Capital (Parks, Arenas, and Harbour)	3,355,663	2,259,027	715,500	422,401	680,000	(35,500)	700,000	
TOTALS	5,899,525	4,498,004	2,560,544	2,550,869	2,601,444	40,900	2,634,350	1,961,1
Budget Revenues								
	2016	2017	2018	2018	2019	Difference	2020	2021
	Actual	Actual	Approved	Actual	Proposed	(2019 - 2018)	Proposed	Propos
Cash-in-Lieu of Parkland	-	-	-	-	100,000	100,000	-	
Cash-in-Lieu of Parkland Cost Recoveries	- 5,760	- 5,769	- 5,334	- 3,050	100,000 4,000	100,000 (1,334)	- 5,176	4,9
	5,760	- 5,769 133,695	- 5,334 -	۔ 3,050 166,256			- 5,176 -	4,9
Cost Recoveries	5,760 - -	•	- 5,334 - 25,000	,	4,000	(1,334)	- 5,176 - -	4,9
Cost Recoveries Development Charges	- 5,760 - - 713,401	133,695	-	166,256	4,000 175,000	(1,334) 175,000	- 5,176 - - 90,931	
Cost Recoveries Development Charges Donations	-	133,695 1,000	25,000	166,256 3,596	4,000 175,000 80,000	(1,334) 175,000 55,000	-	95,9
Cost Recoveries Development Charges Donations Harbour	-	133,695 1,000 504,287	25,000 404,884	166,256 3,596 233,879	4,000 175,000 80,000 91,673	(1,334) 175,000 55,000 (313,211)	90,931	4,9 95,9 1,1
Cost Recoveries Development Charges Donations Harbour Sundry Income	-	133,695 1,000 504,287 2,000	25,000 404,884 2,450	166,256 3,596 233,879	4,000 175,000 80,000 91,673	(1,334) 175,000 55,000 (313,211) (1,687)	90,931	95,9
Cost Recoveries Development Charges Donations Harbour Sundry Income Transfer from Reserves and Reserve Funds	- 713,401 - -	133,695 1,000 504,287 2,000 65,030	25,000 404,884 2,450 30,000	166,256 3,596 233,879 25 -	4,000 175,000 80,000 91,673 763	(1,334) 175,000 55,000 (313,211) (1,687) (30,000)	90,931 892	95,9 1,7

Remarks

Remarks

Description		2016 Actual	2017 Actual	2018 Approved	2018 Actual	2019 Proposed	Difference (2019 - 2018)	2020 Bropood	2021 Bropood
Description		Actual	Actual	Approved	Actual	Proposed	(2019 - 2018)	Proposed	Proposed
2									
s Administration									
Salaries Supervisi	on	74,834	61,097	69,244	52,256	55,757	(13,487)	56,872	58,00
Salaries - Union (i	ncluding Overtime)	112,939	95,737	115,378	50,248	52,337	(63,040)	53,384	54,45
Salaries - Casual	(including Overtime)	55,633	47,101	51,736	15,034	20,357	(31,379)	20,764	21,17
CPP		9,696	8,743	9,229	5,018	4,907	(4,323)	5,005	5,10
Employment Insur	ance	5,558	4,325	4,905	2,478	2,432	(2,473)	2,480	2,53
WSIB		6,986	6,116	8,135	3,641	3,981	(4,154)	4,060	4,14
OMERS		17,472	14,580	16,597	8,981	11,170	(5,426)	11,394	11,62
EHT		4,736	3,910	4,609	2,219	2,505	(2,104)	2,555	2,60
LTD, ADD, INS		21,019	17,624	22,552	10,248	12,508	(10,044)	12,758	13,01
Employee Assista	nce	-	-	723	-	103	(620)	105	1(
Clothing Allowance	e	8,052	12,818	13,000	10,378	10,416	(2,584)	10,624	10,83
Employee Recogn	lition	186	75	100	1,240	500	400	510	52
Recruitment		231	136	268	812	393	125	254	26
Health & Safety Tr	raining	1,420	-	-	257	559	559	659	4(
Advertising		538	-	301	-	179	(122)	239	13
Insurance		-	-	-	25,000	-	-	-	
Office Supplies		466	337	268	369	391	123	398	37
Equipment Charge	es	589	-	-	9,690	3,426	3,426	1,338	1,58
Health & Safety S	upplies	234	1,073	436	911	740	304	682	83
Telephone		1,155	1,196	1,200	1,649	1,333	133	1,360	1,38
IT Services		-	2,544	2,600	-	-	(2,600)	-	
Payments-in-Lieu		-	-	-	1,446	600	600	612	62
Transfer to Capita	I	-	-	-	113,100				
	Total Parks Administration	321,745	277,412	321,280	314,975	184,594	(136,686)	186,055	189,73

Remarks

- 3-year rolling actual average
- claim paid in 2018
- 3-year rolling actual average
- 3-year rolling actual average
- 3-year rolling actual average

IT service billings will be centralized to GG KCCA properties PILs by CE

Description	2016 Actual	2017 Actual	2018 Approved	2018 Actual	2019 Proposed	Difference (2019 - 2018)	2020 Proposed	2021 Proposed
· · · · ·			PP					
<u>ks (cont'd)</u>								
ks Operations and Maintenance								
Salaries Supervision	-	-	-	10,910	11,813	11,813	12,049	12,290
Salaries - Union (including Overtime)	-	-	-	55,055	52,337		53,384	54,452
Salaries - Casual (including Overtime)	-	-	-	43,382	47,916		48,874	49,852
CPP	-	-	-	4,412	4,689	4,689	4,783	4,878
El	-	-	-	2,429	2,424	2,424	2,473	2,522
WSIB	-	-	-	3,456	3,497	3,497	3,567	3,639
OMERS	-	-	-	5,363	6,033	6,033	6,154	6,277
EHT	-	-	-	2,103	2,185		2,229	2,274
LTD/ADD/Life	-	-	-	5,769	7,535		7,685	7,839
Employee Assistance	-	-	-	-	155		158	161
Signage	-	-	-	2,957	986	986	1,005	1,025
Plants and Forestry	9,359	12,268	7,209	17,054	12,894	5,685	11,507	12,223
Soil	-	195	65	1,104	433	368	209	279
Cleaning Supplies	-	8	-	2,170	726	726	245	326
Tables and Chairs	4,509	-	1,503	-	1,503	-	2,004	1,169
Equipment Charges	24,366	33,658	36,000	17,039	25,021	(10,979)	25,396	25,777
Small Tools and Equipment	4,760	8,230	4,738	6,294	6,428	1,690	6,473	7,044
Parts & Supplies	26,027	15,589	14,179	11,099	17,571	3,393	19,729	17,630
Paint & Paint Supplies	-	5,186	1,759	1,958	2,381	622	2,523	3,364
Fuel	373	2,776	1,050	3,555	2,235	1,185	1,795	2,269
Hydro	4,310	3,763	4,144	4,005	4,026	(119)	4,086	4,148
Water	7,980	1,659	3,866	2,839	4,067	201	4,569	3,431
Gravel Supply	, -	2,261	_ ,	3,050	1,770	1,770	1,344	1,792
Grounds Maintenance	68,728	30,555	76,810	12,533	37,272	(39,538)	45,518	37,782
Contracted Services	78,761	100,405	59,722	96,101	91,756	32,034	90,307	94,156
Equipment Rental	2,029	1,861	1,297	1,984	1,958	661	1,949	1,923
Soccer Field Lease	2,813	2,580	2,800	2,787	960	(1,840)	-	-
Total Parks Operations and Maintenance	234,015	220,995	215,142	319,408	350,573	135,431	360,017	358,521

Remarks

3-year rolling actual average to be cancelled in April 2019 as no user group to book

Description	2016 Actual	2017 Actual	2018 Approved	2018 Actual	2019 Proposed	Difference (2019 - 2018)	2020 Proposed	2021 Proposed	
Celebrate Central Elgin									Γ
Advertising	-	-	_	25		_			
Plants & Forestry	-	-	-	227		-			
Parts & Supplies	-	2,343	1,500	-	1,500	-	1,500	1,500	a
Citizen Recognition	1,740	959	1,500	800	1,500	-	1,500	1,500	
Contracted Services	-	4,844	1,500	-	1,500	-	1,500	1,500	a
Catering	-	1,152	1,500	1,161	1,500	-	1,500	1,500	Cá
 Total Celebrate Central Elgin	1,740	9,298	6,000	2,214	6,000	-	6,000	6,000	-
	557,501	507,706	542,422	636,597	541,167	(1,255)	552,071	554,257	-

Remarks

as per Committee approved budget gifts for citizen recognition event as per Committee approved budget catering for the citizen recognition event

	2016	2017	2018	2018	2019	Difference	2020	2021	
Description	Actual	Actual	Approved	Actual	Proposed	(2019 - 2018)	Proposed	Proposed	
Recreation Administration									
Salaries Supervision	32,918	21,070	29,959	20,383	23,774	(6,185)	24,130	24,492	
Union Salaries (including Overtime)	87,018	64,853	69,227	67,281	78,506	9,280	79,684	80,879	
Casual Salaries (including Overtime)	6,512	2,072	3,780	2,749	3,354	(426)	3,404	3,455	
CPP	4,979	5,106	4,210	5,255	4,545	335	4,613	4,683	
El	2,734	2,463	2,117	2,497	2,188	71	2,221	2,254	
WSIB	3,368	3,771	3,867	4,025	3,295	(572)	3,344	3,394	
OMERS	11,647	10,515	8,237	9,587	9,653	1,415	9,797	9,944	
EHT	2,265	2,414	2,008	2,464	2,060	52	2,091	2,122	
LTD, ADD, INS	12,956	14,224	11,902	12,354	12,119	216	12,301	12,485	
LEAC	1,136	1,583	894	1,123	85	(809)	87	88	
Employee Records Check	95	160	160	-	160	-	160	160	re
Mileage	1,542	-	1,815	-	514	(1,301)	524	535	pr
Travel and Conventions	487	1,000	496	2,079	1,189	693	892	1,027	
Clothing Allowance	453	-	2,473	-	151	(2,322)	201		3-
Dues and Memberships	687	1,599	1,050	310	865	(184)	1,050	1,171	3-
Employee Recognition	900	275	567	109	428	(139)	534	412	3-
Meeting Expenses	-	-	-	162	54	54	18	24	
Recruitment Expenses	-	-	-	36	12	12	4	5	
Training	12,177	11,987	12,134	8,262	10,808	(1,326)	11,657	11,484	3-
Health and Safety Training	4,951	1,679	4,509	2,746	3,125	(1,383)	3,252	2,685	
Advertising	636	-	389	-	212	(177)	283	165	
Insurance	60,495	65,825	74,389	75,415	80,142	5,754	81,745	83,380	ba
Office Supplies	61	1	571	147	70	(501)	44		3-
Postage	27	19	19	200	82	63 [´]	42	48	3-
Operating Supplies	-	-	312	-	-	(312)	-	-	3-
Equipment Charges	55	127	600	173	119	(482)	100	115	3-
Health and Safety Supplies	4,997	419	3,197	-	1,805	(1,392)	2,407	1,544	
Telephone	-	-	148	-	-	(148)	-		3-
IT Equipment	414	1,884	4,000	237	845	(3,155)	1,047	1,259	
Courier	11	-	69	52	21	(48)	11		3-
Legal	269	650	306	156	358	52	426	478	3-
Consulting	30,676	13,621	19,684	-	14,766	(4,919)	19,688	16,025	
Audit Services	1,680	, _	560	-	560	-	747	436	
IT Services	10,488	20,100	14,759	27,262	19,283	4,524	16,624	18,669	
Grounds Maintenance	331	-,	-,	- ,	-	-,	-,	-,	or
Health and Safety Services	744	2,609	1,231	354	1,236	4	1,530	1,792	
Bank Charges	149	121	102	48	106	3	125	117	
Transfer to Rec Facilities Reserve	19,990	21,652	20,000	46,719	20,000	-			Ca
Transfer to Capital (Capital Levy)	184,876	103,926	360,500	113,100	325,000	(35,500)	-		ta

Remarks

record checks for summer staffing primarily use municipal vehicles 3-year rolling actual average 3-year rolling actual average 3-year rolling actual average 3-year rolling actual average

3-year rolling actual average 3-year rolling actual average 3-year rolling actual average based on actual 2019 insurance invoice 3-year rolling actual average operationally budgeted now 3-year rolling actual average allow credit card payments for bookings - fees assoc. capital surcharge revenue allocated to reserve tax-supported capital spending (as below)

Municipality of Central Elgin PARKS AND RECREATION DEPARTMENT Proposed Operating and Capital Budgets							Rev	vision Date:	20
Total Recreation Administration	502,723	375,724	660,241	405,285	621,490	(38,752)	284,784	285,494	

2019-03-28

	2016	2017	2018	2018	2019	Difference	2020	2021	
Description	Actual	Actual	Approved	Actual	Proposed	(2019 - 2018)	Proposed	Proposed	
elmont Arena									
Salaries Supervision	27,803	27,162	29,692	32,727	36,529	6,837	37,260	38,005	
Union Salaries (including Overtime)	129,162	118,414	119,396	125,393	138,594	19,198	141,366	144,193	
Casual Salaries (including Overtime)	14,143	13,742	21,711	22,122	12,577	(9,134)	12,829	13,086	
CPP	7,368	6,793	7,156	7,048	7,919	763	8,077	8,239	
Employment Insurance	4,193	3,355	3,760	3,508	3,989	229	4,068	4,150	
WSIB	4,865	4,799	5,466	5,454	5,913	447	6,031	6,151	
OMERS	13,248	13,025	13,467	13,653	14,787	1,320	15,083	15,384	
EHT	3,301	3,068	3,331	3,324	3,660	330	3,733	3,808	
LTD, ADD, INS	19,951	17,695	20,228	16,344	19,712	(516)	20,106	20,508	
Employee Assistance	_ ,	, -	-, -	- , -	191	191	195	199	
Permits/Licences	_	-	-	100	33	33	11	15	3-
Office Supplies	247	828	367	-	358	(9)	478	555	
Postage		-	-	20	7	7	2		3-
Cleaning Supplies	5,271	4,151	4,289	5,102	4,841	552	4,755	4,582	
Tables and Chairs	1,740		1,184	-	580	(604)	773	451	
Equipment Charges	2,493	376	2,408	2,630	1,833	(575)	1,567	1,259	
Small Tools & Equipment	_,	-	_,	1,464	488	488	163	217	Ū
Parts and Supplies	5,778	7,963	6,742	11,477	8,406	1,664	7,382	7,917	3-
Building Maintenance	16,804	4,171	5,000	1,171	7,382	2,382	7,493	7,605	
Ice Maintenance	1,244	61	1,000	392	565	(435)	574	583	
Health and Safety	1,010	718	576	2,337	1,355	779	1,028	1,034	
Gas	16,109	14,290	14,013	14,917	15,105	1,092	15,168	14,854	
Hydro	73,158	91,286	77,400	77,043	80,496	3,096	81,647	84,476	
Water	7,418	16,550	12,306	20,335	14,768	2,462	12,912	14,743	
Telephone	3,478	3,238	3,410	2,989	3,235	(175)	3,317	3,264	
Water Heater Rental	2,678	-	969	-	-	(969)	-		w
Internet	-	-	-	777	259	259	86	115	
IT Supplies	-	-	-	539	180	180	60	80	
Cash Over/Short	-	-	-	(0)	(0)	(0)	(0)	(0)	
IT Services	665	1,697	1,072	2,591	1,651	578	1,338	1,562	
Mats Rental	1,465	1,037	1,384	1,364	1,289	(96)	1,264	1,196	3-
Contracted Services	42,664	36,077	26,596	28,880	35,874	9,278	38,205	36,719	3-
Heating & Cooling	-	-	-	2,737	912	912	304	405	
Cleaning Services	-	-	-	547	182	182	61	81	
Snow Removal	18,388	7,973	13,241	2,544	9,635	(3,606)	11,999	9,869	
Alarm Services	2,529	2,644	2,700	3,757	2,977	277	3,021	3,067	
Blade Sharpening Services	295	321	280	458	358	78	325	334	
Water Bottle Services	349	273	323	451	357	34	326	319	
Extinguisher Inspection Services	475	458	359	241	391	32	441	430	3-

Remarks

3-year rolling actual average 3-year rolling actual average

3-year rolling actual average
3-year rolling actual average
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we average
we own water heaters at B Arena

3-year rolling actual average 3-year rolling actual average 3-year rolling actual average

3-year rolling actual average new service required in 2016 3-year rolling actual average 3-year rolling actual average 3-year rolling actual average

Municipality of Central Elgin PARKS AND RECREATION DE	PARTMENT							Re	vision Date:	2019-03
Proposed Operating and Capit	tal Budgets									
Equipment Rental Ser	rvices	-	-	-	723	241	241	80	107	
SOCAN Fees		188	188	188	188	188	-	188	188	required
	Total Belmont Arena	428,482	402,354	400,014	415,346	437,817	37,803	443,715	449,752	

2019-03-28

equired to music license the facility each year

	2016	2017	2018	2018	2019	Difference	2020	2021	
Description	Actual	Actual	Approved	Actual	Proposed	(2019 - 2018)	Proposed	Proposed	
nley Arena									ĺ
Salaries Supervision	30,062	36,583	33,164	39,867	39,818	6,654	40,614	41,427	
Union Salaries (including Overtime)	127,144	135,816	121,450	152,183	173,887	52,437	177,365	180,913	
Casual Salaries (including Overtime)	26,051	24,868	23,636	18,347	20,124	(3,512)	20,526	20,937	
CPP	7,542	8,274	7,266	8,270	9,993	2,726	10,193	10,396	
Employment Insurance	4,238	4,034	3,852	4,107	4,960	1,108	5,059	5,161	
WSIB	5,226	5,873	5,704	6,302	7,366	1,662	7,513	7,663	
OMERS	14,219	14,376	11,850	14,140	17,148	5,298	17,491	17,841	
EHT	3,555	3,755	3,476	3,840	4,560	1,084	4,651	4,744	
LTD, ADD, INS	17,070	15,476	17,630	17,845	18,870	1,240	19,248	19,633	
Employee Assistance	-	-	-	-	213	213	217	221	
Permits/Licences	-	-	-	105	35	35	12	16	
Office Supplies	752	1,422	725	230	801	77	992	1,072	3-
Postage	2	10	7	16	9	2	7	9	3-
Office Equipment	-	-	-	285	95	95	32	42	
Cleaning Supplies	10,425	7,156	7,156	4,757	7,446	290	8,342	7,648	3-
Tables and Chairs	-	1,511	504	-	504	-	672	895	
Equipment Charges	1,178	1,836	1,771	3,095	2,036	265	1,683	1,852	
Small Tools and Equipment	-	2,735	1,562	2,703	1,813	250	1,516	2,021	
Parts and Supplies	11,064	5,314	5,715	6,134	7,504	1,789	7,961	6,926	
Building Maintenance	18,840	105	5,000	_ ,	6,315	1,315	6,410	6,506	
Hall Maintenance	131	-	1,500	-	44	(1,456)	44	45	
Ice Maintenance	3,404	-	2,000	421	1,275	(725)	1,294	1,314	
Health and Safety Supplies	406	1,098	501	1,661	1,055	554	853	1,002	
Gas	9,885	11,169	11,345	10,995	10,683	(662)	10,579	10,810	
Hydro	65,360	98,365	76,545	84,832	82,852	6,308	82,192	87,803	
Water	14,580	11,247	11,712	17,459	14,429	2,717	13,419	13,031	
Telephone	4,088	3,249	3,825	3,679	3,672	(153)	3,669	3,530	
Water Heater Rental	5,541	6,045	4,701	6,045	5,877	1,175	5,821	5,914	
Internet	-	-	-	780	260	260	87	116	
IT Supplies	-	-	-	498	166	166	55	74	
Vending Machine Supplies	1,370	581	650	-	650	-	867	699	
Cash Over/Short	2	-	1	(0)	1	(0)	1	000	
IT Services	2,787	2,003	1,902	(0) 1,716	2,168	266	2,319	2,163	
Mats Rental	1,899	2,003 2,456	1,902	2,775	2,100	422	2,319	2,103	
Contracted Services	15,121	2,436 25,542	1,954 14,335	2,775 21,419					
					20,694	6,359	20,453	22,230	
Heating and Cooling Services	1,136	1,182	773	633	984	211	1,101	1,089	ა-

Remarks

3-year rolling actual average 3-year rolling actual average

					(2020	2021
Actual	Actual	Approved	Actual	Proposed	(2019 - 2018)	Proposed	Proposed
1,465	318	1,078	-	594	(483)	793	568
9,682	4,264	7,712	2,015	5,320	(2,391)	6,422	5,335
1,721	2,793	2,252	1,569	2,028	(225)	2,181	2,334
224	300	249	214	246	(3)	257	268
783	(94)	288	-	229	(59)	306	147
93	-	125	-	31	(94)	41	24
558	1,494	684	3,050	1,700	1,017	1,251	1,482
188	188	188	188	188		188	188
a 417,792	441,342	394,790	442,173	481,020	86,230	486,939	498,447
	9,682 1,721 224 783 93 558 188	9,682 4,264 1,721 2,793 224 300 783 (94) 93 - 558 1,494 188 188	9,6824,2647,7121,7212,7932,252224300249783(94)28893-1255581,494684188188188	9,682 4,264 7,712 2,015 1,721 2,793 2,252 1,569 224 300 249 214 783 (94) 288 - 93 - 125 - 558 1,494 684 3,050 188 188 188 188	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	9,682 4,264 7,712 2,015 5,320 (2,391) 6,422 1,721 2,793 2,252 1,569 2,028 (225) 2,181 224 300 249 214 246 (3) 257 783 (94) 288 - 229 (59) 306 93 - 125 - 31 (94) 41 558 1,494 684 3,050 1,700 1,017 1,251 188 188 188 188 188 188 188

Remarks

3-year rolling actual average

required to music license the facility each year

Description	2016 Actual	2017 Actual	2018 Approved	2018 Actual	2019 Proposed	Difference (2019 - 2018)	2020 Proposed	2021 Proposed	
lge									the
Supervision	131	-	-	61	-	-	-	-	to
Union Salaries (including Overtime)	52,412	57,017	46,530	55,849	26,718	(19,812)	27,118	27,525	str
Casual Salaries (including Overtime)	36,413	29,013	33,564	31,554	33,783	219	34,289	34,804	
CPP	3,047	3,520	2,900	3,584	2,036	(864)	2,067	2,098	
El	1,916	1,942	1,861	1,931	1,372	(489)	1,393	1,414	
WSIB	2,475	2,633	2,563	2,685	1,906	(657)	1,934	1,963	
OMERS	2,738	4,592	4,188	3,846	1,795	(2,393)	1,822	1,849	
EHT	1,676	1,683	1,562	1,636	1,180	(382)	1,197	1,215	
LTD/ADD/LIFE	4,362	6,938	7,993	6,618	3,445	(4,548)	3,497	3,550	
Employee Assistance	-	68	175	135	155	(20)	157	159	
Mileage	3,107	-	1,856	-	1,036	(820)	1,381	806	ba
Clothing Allowance	204	207	200	662	357	157	256	273	ba
Employee Recruitment	118	89	99	119	108	9	105	101	ba
Radio Licensing	-	41	14	41	27	13	23	30	ba
Equipment Charges	459	989	604	43	497	(107)	648	711	ba
Small Tools and Equipment	-	79	26	378	152	126	77	103	ba
Parts and Supplies	595	480	541	589	555	14	543	526	ba
Building Maintenance	668	-	405	-	223	(182)	297	173	ba
Health and Safety Supplies	-	360	120	-	120	0	160	214	ba
Gas	455	808	877	818	694	(183)	652	718	ba
Hydro	2,927	4,234	2,843	3,798	3,653	810	3,605	3,831	ba
Telephone	1,230	1,317	1,153	1,392	1,313	160	1,287	1,306	ba
Answering Service	805	539	448	488	611	163	652	601	ba
Contracted Services	4,491	8,616	5,872	1,120	4,742	(1,130)	5,949	6,436	ba
County Roads Recovery - Lift Bridge	(11,388)	(13,673)	(13,200)	(9,057)	(13,200)	-	(13,200)	(13,200)	as
 Total Lift Bridge	108,840	111,492	103,194	108,288	73,277	(29,917)	75,910	77,204	1

Remarks

the majority of the expenditures for the lift bridge relate to the operation and preventative maintenance of the structure.

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based on 3-year rolling actual average
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	2016	2017	2018	2018	2019	Difference	2020	2021
Description	Actual	Actual	Approved	Actual	Proposed	(2019 - 2018)	Proposed	Proposed
Ir Operations								
<u>Non-Eligible Expenditures</u>								
		2 000	4 5 1 0	400	1 0 4 0	(0.071)	1 007	1 000
Non-Union Salaries	-	3,906	4,513	489	1,642	(2,871)	1,667	1,692
Union Salaries	4,015	2,104	2,393	6,734	13,293	10,900	13,492	13,695
Casual Salaries	684	-	504	1,704	1,721	1,217	1,747	1,773
CPP	205	100	348	384	726	378	737	748
El	117	49	194	207	365	171	370	376
SIB	130	170	248	287	525	277	533	541
DMERS	342	544	772	677	1,372	600	1,392	1,413
HT	88	109	200	175	325	125	330	335
_TD/ADD/Life	482	572	835	834	1,819	984	1,847	1,874
Employee Assistance	-	-	-	-	19	19	20	20
Meeting Expenses	-	191	152	-	64	(88)	65	66
Advertising	-	355	508	-	118	(390)	120	122
nsurance	1,471	1,548	1,930	1,930	1,770	(160)	2,213	2,766
Signage	921	5,871	1,000	2,452	3,081	2,081	3,291	4,081
Equipment Charges	2,069	930	950	7,987	3,662	2,712	2,221	2,271
arts and Supplies	-	6,418	1,000	10,130	5,516	4,516	3,978	5,304
lealth & Safety Supplies	1,550	-	-	4,854	2,135	2,135	1,228	1,121
ydro	3,025	5,336	4,206	3,314	3,891	(315)	4,084	4,437
/ater	-	-	21	-	-	(21)	-	-
Felephone	1,010	849	943	891	916	(27)	925	897
Courier	-	-	-	4	1	, í	0	1
Legal Services	5,302	18,006	12,166	2,827	8,712	(3,454)	10,673	12,464
Consulting	125,805	13,681	15,000	12,131	15,000	-	15,000	15,000
Audit Services		3,420	3,500	, _	3,500	-	3,500	3,500
Grounds Maintenance	11,336		20,000	-	-	(20,000)		-,
Harbour Master Contract Fees	12,000	12,000	12,000	(1,000)	-	(12,000)	-	-
Contractor	209	1,900	2,000	7,141	2,000	(12,000)	2,000	2,000
Equipment Rentals	200	361	500	-	500	_	500	500
Investment Management	21,332	18,420	19,000	17,213	19,000	_	19,000	19,000
Transfer to Harbour Investment	239,851	225,514	-	152,513		_		
Transfer to Capital	281,459	181,932	_	102,010	_	_	_	_
	201,433	101,952	-	-	-	-	-	-
Total Harbour Operating Expenses	713,401	504,287	104,883	233,879	91,673	(13,210)	90,931	95,994

Remarks

2019 based on actual invoice 2017 actuals reflect signage for boardwalk, etc.

covered in regular business areas of employees based on 3-year average based on 3-year average based on 3-year average

based on 3-year average Secondary Plan work being covered in capital project Harbour share of audit work for year end 2018 bollards installation incl. in E. Harbour Walkway Harbourmaster position eliminated

reduced costs in annual fees due to reduced portfolio

	2016	2017	2018	2018	2019	Difference	2020	2021
Description	Actual	Actual	Approved	Actual	Proposed	(2019 - 2018)	Proposed	Proposed
<u>Revenue</u>								
Parks Revenue Hydro	-	-	-	975		-	-	
Parks and Recreation Sundry Revenue	-	2,000	2,450	25	675	(1,775)	892	1,189
Selbourne Park - Baseball Rental	1,980	2,899	3,425	3,110	2,663	(762)	2,514	2,692
Don Yeck Park - Baseball Rental	3,695	7,535	5,610	10,960	7,397	1,787	6,209	7,047
Don Yeck Park - Pavilion Rental	225	365	375	405	332	(43)	307	335
Don Yeck Park - Soccer Rental	2,850	3,200	3,975	5,903	3,984	9	3,345	3,510
St. Thomas Psych - Soccer Rental	3,800	3,800	4,995	3,800	-	(4,995)	2,533	2,111
Union Park - Baseball Rental	2,230	2,452	3,859	2,595	2,426	(1,433)	2,369	2,416
Union Park - Pavilion Rental	15	50	37	65	43	7	36	43
Celebrate CE Sundry Revenue	-	-	-	265	88		29	39
Total Parks Revenue	14,795	22,301	24,725	28,102	17,608	(7,118)	18,235	19,381
ion Administration Revenue								
Federal Student Grant	-	-	-	10,512	-			
Sale of Equipment	305	-	-	-	-	-	-	-
Booking Cancellation Fees	50	50	50	50	50	-	50	50
Recreation Area Boat Dock	12,158	2,056	9,000	15,263	9,000	-	9,000	9,000
Licensed Event Fees	780	570	750	777	-	(750)	-	-
Capital Surcharge	19,990	21,652	20,000	21,719	20,000	-	20,000	20,000
Work Recovery	2,897	4,250	2,962	1,500	2,500	(462)	3,216	3,322
Staff Cost Recovery	2,862	1,519	2,372	1,550	1,500	(872)	1,960	1,660
Recreation Donations Revenue	-	-	-	-	-	-	-	-
Gain/(Loss) on Disposal of TCA	-	-	-	-	-	-	-	
Total Recreation Administration Revenue	39,042	30,097	35,134	51,370	33,050	(2,084)	34,226	34,032

Remarks

based on 3-year actual average St Thomas Soccer Club no longer requires based on 3-year actual average based on 3-year actual average

non-refundable event cancellation booking fee

eliminated in March 2019

collected and transferred to the rec facilities reserve

Hanging baskets

Dog show staff cost recovery

2016	2017	2018	2018	2019	Difference	2020	2021	
Actual	Actual	Approved	Actual	Proposed	(2019 - 2018)	Proposed	Proposed	
98,310	100,310	100,958	98,667	99,096	(1,862)	99,239	99,548	ba
10,053	10,053	10,081	13,450	11,186	1,105	10,431	10,557	ba
24,254	24,254	24,982	30,869	26,459	1,477	24,989	25,234	ba
5,944	5,351	6,444	6,684	5,993	(452)	5,763	5,702	ba
8,373	8,373	8,876	8,874	8,540	(336)	8,429	8,447	ba
6,029	6,029	7,201	8,047	6,702	(499)	6,253	6,328	ba
20,402	20,822	18,194	28,992	23,405	5,211	21,543	21,924	ba
715	622	1,064	975	770	(294)	702	698	ba
2,300	3,200	3,200	1,987	2,000	(1,200)	3,200	3,200	ba
9,655	9,790	6,961	8,202	6,175	(787)	5,722		
5,015	2,554	3,957	2,307	3,292	(665)	3,620	3,155	ba
3,870	5,520	4,545	4,512	4,634	89	4,675	4,943	ba
600	133	354	319	354	-	354	354	ba
230	60	-	110	-	-	-	-	ra
-	1,080	1,080	1,565	1,323	243	1,080	1,080	a
-	2,000	-	25	-	-	-	-	
1,100	-	-	-	-	-	-	-	
e 196,850	200,150	197,897	215,585	199,928	2,030	195,999	196,013	1
	98,310 10,053 24,254 5,944 8,373 6,029 20,402 715 2,300 9,655 5,015 3,870 600 230 - - 1,100	98,310 100,310 10,053 10,053 24,254 24,254 5,944 5,351 8,373 8,373 6,029 6,029 20,402 20,822 715 622 2,300 3,200 9,655 9,790 5,015 2,554 3,870 5,520 600 133 230 60 - 1,080 - 2,000 1,100 -	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	$\begin{array}{cccccccccccccccccccccccccccccccccccc$	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	$\begin{array}{c ccccccccccccccccccccccccccccccccccc$	$\begin{array}{c c c c c c c c c c c c c c c c c c c $

Remarks

based on 3-year actual average based on Concession Rental agreement rates are now inclusive of kitchen use as used by groups

	2016	2017	2018	2018	2019	Difference	2020	2021
Description	Actual	Actual	Approved	Actual	Proposed	(2019 - 2018)	Proposed	Proposed
nley Arena Revenue								
Minor Hockey Revenue PS	114,775	109,775	114,554	100,395	108,315	(6,239)	110,955	109,682
Junior Hockey	11,005	11,005	12,332	12,651	11,553	(778)	11,188	11,249
Figure Skating PS	37,718	47,718	36,880	42,811	42,749	5,869	42,728	44,398
Senior Girls PS	2,512	2,512	3,601	-	-	(3,601)	-	-
NBC Hockey Revenue	5,823	5,861	6,630	8,229	6,638	8	6,107	6,202
Old Timers Hockey	12,509	12,309	14,647	14,005	12,941	(1,706)	12,586	12,612
Misc. Ice Rentals	21,104	22,208	21,683	27,350	23,554	1,871	22,289	22,684
Vending/Skate Sharpening	1,938	2,460	2,599	1,478	1,959	(641)	2,119	2,179
Sign Advertising Revenue	1,700	1,700	1,700	2,050	1,500	(200)	1,700	1,700
Upper Hall Rental	9,959	9,291	10,080	9,706	9,652	(428)	9,634	9,526
Public Skating	-	2,554	851	3,143	1,899	1,048	1,484	1,979
Main Floor Rental	210	1,232	369	350	400	31	412	457
Concession Rent	398	1,079	1,062	656	1,062	-	1,062	1,062
Kitchen Rental	90	90	-	-	-	-	-	-
Storage Room Rental	-	1,843	1,843	2,732	2,288	445	1,843	1,843
Figure Skating Coaching Ice	499	96	388	708	434	46	343	291
Sundry Income	-	2,000	-	-	-	-	-	-
Donation Revenue	_	, _	-	-	_	-	-	-
Sponsorship Revenue	1,100	2,486	-	-	-	-	-	-
Cash Over	-	(59)	-	-	-	-	-	-
Concession Revenue	14,265	14,265	-	-	-	-	-	-
Total Port Stanley Arena Revenue	235,604	250,426	229,220	226,264	224,944	(4,276)	224,450	225,863

Remarks

based on 3-year actual average based on 3-year actual average based on 3-year actual average no team here anymore based on 3-year actual average based on actual signage assignments based on 3-year actual average based on 3-year actual average based on 3-year actual average @ 2/3 reduced rate based on Concession Rental agreement rates are now inclusive of kitchen use as used by groups based on 3-year actual average

Actual	Actual	Approved	Actual	Proposed	(2019 - 2018)	Proposed	Proposed	
453,154	178,465	81,570	83,511	73,107	(8,463)	69,517	74,373	
400	1,480	800	2,800	800	-	800	800	Ha
-	-	-	480	-	-	-	-	
19,996	24,080	22,514	9,223	17,767	(4,747)	20,614	20,820	3-1
217,674	195,097	-	140,068	-	-	-	-	do
13,570	4,283	-	8,042	-	-	-	-	do
-	70,344	-	745	-	-	-	-	do
8,607	30,537	-	(10,989)	-	-	-	-	do
713,401	504,287	104,884	233,879	91,673	(13,211)	90,931	95,994	1
	400 19,996 217,674 13,570 8,607	4001,48019,99624,080217,674195,09713,5704,283-70,3448,60730,537	400 1,480 800 19,996 24,080 22,514 217,674 195,097 - 13,570 4,283 - - 70,344 - 8,607 30,537 -	400 1,480 800 2,800 - - - 480 19,996 24,080 22,514 9,223 217,674 195,097 - 140,068 13,570 4,283 - 8,042 - 70,344 - 745 8,607 30,537 - (10,989)	400 1,480 800 2,800 800 - - - 480 - 19,996 24,080 22,514 9,223 17,767 217,674 195,097 - 140,068 - 13,570 4,283 - 8,042 - - 70,344 - 745 - 8,607 30,537 - (10,989) -	400 1,480 800 2,800 800 - - - - 480 - - 19,996 24,080 22,514 9,223 17,767 (4,747) 217,674 195,097 - 140,068 - - 13,570 4,283 - 8,042 - - - 70,344 - 745 - - 8,607 30,537 - (10,989) - -	400 1,480 800 2,800 800 - 800 - - 480 - - - - - - - 800 19,996 24,080 22,514 9,223 17,767 (4,747) 20,614 217,674 195,097 - 140,068 - - - 13,570 4,283 - 8,042 - - - - 70,344 - 745 - - - 8,607 30,537 - (10,989) - - -	400 1,480 800 2,800 800 - 800 800 - - - 480 - - - - - 19,996 24,080 22,514 9,223 17,767 (4,747) 20,614 20,820 217,674 195,097 - 140,068 - - - - 13,570 4,283 - 8,042 - - - - - 70,344 - 745 - - - - 8,607 30,537 - (10,989) - - - -

Remarks

Harbourfest & miscellaneous rentals (have occurred ann

- 3-year average dockage revenue do not budget for investment income
- do not budget for investment income
- do not budget for investment income
- do not budget for investment income

Description	2016 Actual	2017 Actual	2018 Approved	2018 Actual	2019 Proposed	2020 Proposed	2021 Propos
apital Projects							
Belmont H.U.B.							
Belmont Arena							
Wind Bracing Upgrades		12,720					
Port Stanley Arena							
Structural Upgrades	11,017						
Parks and Recreation							
Park Furnishings	743						
Play Ground Equipment Replacement	53,792						
Port Stanley Skate park improvements	39,315						
Hawks Cliff	8,894						
Turvey Park	26,804						
Kiwanis Park	8,920						
Union Park Building Repairs	35,391						
Harbour Eligible Expenditures							
Dredging & Dredge cell establishment	1,816,085						
Breakwater Phase 1 - repairs and maintenance	369,185						
Breakwater Phase 2 - repairs and maintenance	316,896						
Environmental Remediation	402,449						
Dominion of Canada Building Updates	14,582						
Harbour Non-Eligible Expenditures							
Boat Launch	8,610						
Grain Elevator Demolition	13,279						
Hofhuis Park Redevelopment	206,855						
East Pier Enhancement	11,653						
West Breakwater Extension	11,194						

Remarks

precautionary measures for breakwater refurbishment precautionary measures for breakwater refurbishment

roof, flooring, servicing

	2016	2017	2018	2018	2019	2020	2021	
Description	Actual	Actual	Approved	Actual	Proposed	Proposed	Proposed	
2017 Capital Projects								
Belmont Arena								
Accessibility Upgrades		12,357						aı
Floor Scrubber		4,867						re re
Port Stanley Arena								
Port Stanley Arena Parking Lot Lighting		12,544						
Floor Scrubber		4,867						rep
Dehumidifier		30,395						un
Parks and Recreation								
Don Yeck Park Ball Diamonds		22,710						ins fur
Eastwood Subdivision Park Redevelopment		24,403						rec
Park Furnishings		31,176						ins
Ron Lake Parkette		16,991						rei
Turvey Park Redevelopment		133,695						rec
Trail Development		25						tra
								lar
Harbour Eligible Expenditures		FF 100						
Dredging & Dredge cell establishment		55,198 317,351						Dr
Breakwater Phase 2 - repairs and maintenance Environmental Remediation		147,363						pre
Risk Management Measures		172,534						
East Pier Lighting		29,751						
West Pier Lighting		29,751						alc ligl
East Pier Walkway		698,877						in
		090,077						СО
								the
Harbour Non-Eligible Expenditures								
<u></u>								lar
Hofhuis Park Lighting & Redevelopment		171,506						lar
Boat Launch		7,041						1
East Pier Enhancement		36,318						

Remarks

automatic doors at front entrance of Belmont Arena and repave existing accessible parking spots. replace existing Floor scrubber machine

replace existing Floor scrubber machine unplanned replacement

install new bleachers and extend infield; partially funded by Belmont Impost Fees Reserve redevelop and improve Eastwood Subdivision Park installation of park benches and garbage receptacles reinstate Ron Lake Parkette redevelop and improve Turvey Park

trail development (Hydro Road, Belmont Conservation lands west of Belmont Road, Survey Design Hill St)

precautionary measures for breakwater refurbishment

along the West Pier within the Harbour with new LED lighting to match Marine design. This will be required in conjunction with Transport Canada undertake concrete walkway work with a capital contribution from the TC

landscape design plan for development, complete landscaping of pond, construction of park amenities &

Municipality of Central Elgin PARKS AND RECREATION DEPARTMENT		Revision Date: 20
Proposed Operating and Capital Budgets		
Secondary Plan	187,421	
Boathouse	128,915	

2019-03-28

Description	2016 Actual	2017 Actual	2018 Approved	2018 Actual	2019 Proposed	2020 Proposed	2021 Propose
apital Projects							
Belmont Arena							
Port Stanley Arena							
Dehumidifier			30,000				
Parks and Recreation							
Park Furnishings			15,000	15,805			
Trail Development			125,000	0.040			
Insulate Skate Park Ramps (Don Yeck) Hofhuis Park Updates			7,500 50,000	2,646			
•			00,000				
Kiwanis Park			85,000	75,888			
Sparta Playground Equipment			60,000				
Stone Church Park Upgrades			8,000				
South Central Elgin Dog Park			35,000				
Turvey Park				276,623			
Eastwood Park Redevelopment				19,506			
Don Yeck Park Soccer Fields				23,188			
Stanley Park Drainage Small Tools and Equipment				7,062 1,683			
Smail roois and Equipment				1,005			
Harbour Eligible Expenditures							
East Pier Lighting			300,000				
Harbour Non-Eligible Expenditures							

Remarks

replace existing Dehumidifier in Port Stanley Arena

installation of park benches and garbage receptacles Maple Street Walkway (concrete and drainage)

top up of existing material

reclamation of municipal parkland for development Sparta playground updates

contingent on an offsetting private contribution of \$25,000

	2016	2017	2018	2018	2019	2020	2021	
Description	Actual	Actual	Approved	Actual	Proposed	Proposed	Proposed	
2019 Capital Projects								
Belmont Arena								
OPP Satellite Office					10,000			b
Port Stanley Arena								
Parks and Recreation								
Park Furnishings					15,000			in
Turvey Park Redevelopment					500,000			a
Don Yeck Park Soccer Fields East/West Link under Belmont Road					80,000 75,000			D
East/West Link under Beimont Hoad					75,000			
Harbour Eligible Expenditures								
Harbour Non-Eligible Expenditures								
2020 Capital Projects								
Belmont Arena								
Port Stanley Arena								
Parks and Recreation								
Eastwood Subdivision Park Redevelopment						700,000		re
Harbour Eligible Expenditures								
Harbour Non-Eligible Expenditures								
0001 Opritel Projecto								
2021 Capital Projects								
Belmont Arena								
Port Stanley Arena								
Parks and Recreation								
						l		1

Remarks

build an office in lobby

installation of park benches and garbage receptacles additional redevelopments and improvements Don Yeck Soccer Field replacement (Belmont Farm Sup

redevelop and improve Eastwood Subdivision Park

Municipality of Central Elgin PARKS AND RECREATION DEPARTMENT						Revisio	on Date: 20
Proposed Operating and Capital Budgets Harbour Eligible Expenditures							
Harbour Non-Eligible Expenditures							
Total Expenditures	3,355,663	2,259,027	715,500	422,401	680,000	700,000	0

2019-03-28

Sources of Financing	2016 Actual	2017 Actual	2018 Approved	2018 Actual	2019 Proposed	2020 Proposed	2021 Proposed	
Cash-in-Lieu of Parkland					100,000			uti
Contributions from Other Municipalities					100,000			
Development Charges		133,695		166,256	175,000			Οι
Donations		1,000	25,000	3,596	80,000			Dc
Grants		1,000	20,000	0,000	,			
Revenues/Credits		3,099						
Harbour Eligible Revenues								
Transfer from Contribution Principal	2,435,632		300,000					
Expense Recovery	8,060							
Federal Grant	-	237,635						
Harbour Non-Eligible Revenues								
Transfer from Contribution Interest	332,388	583,287						
Sale of Equipment	-							
Donations	89							
Provincial Grant	27,495	3,592						
Transfer from Non-Eligible Operations	281,459	181,932						
Transfer from Operating (Capital Levy)	184,876	103,926	360,500	113,100	325,000			
Transfers from Reserves		65,030	30,000					CE
Total Sources of Financing	3,269,998	1,313,197	715,500	282,952	680,000	0	0	
NET CAPITAL BUDGET	85,665	945,830	0	139,448	0	700,000	0	

Remarks

utilize all of CIL of Parkland funds

Outdoor Rec DC to fund the Turvey Park & Trails Don Yeck Soccer Field replacement (Belmont Farm Sup

CE Facility Reserve